



JCM Awareness Rising and Sensitization Workshop In Dar Es Salaam

September 2025



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AEOLUS

Corporate Profile



CORPORATE OUTLINE



Name	TOYOTA TSUSHO CORPORATION
Office	Nagoya head office 9-8, Meieki 4-chome, Nakamura-ku, Nagoya 450-8575, Japan
	Tokyo head office 3-13, Konan 2-chome, Minato-ku, Tokyo 108-8208, Japan
Established	July 1, 1948
Number of Employees	Parent company : 3,292 Consolidated : 69,517 *Includes employees of Toyota Tsusho seconded to consolidated companies but excludes employees of consolidated companies seconded to Toyota Tsusho
Paid-in Capital	64,936 million yen
President & CEO	Toshimitsu Imai
Credit Ratings	S&P: A (Stable) / Moody's: A3 (Stable)



Head Office



Tokyo Head Office

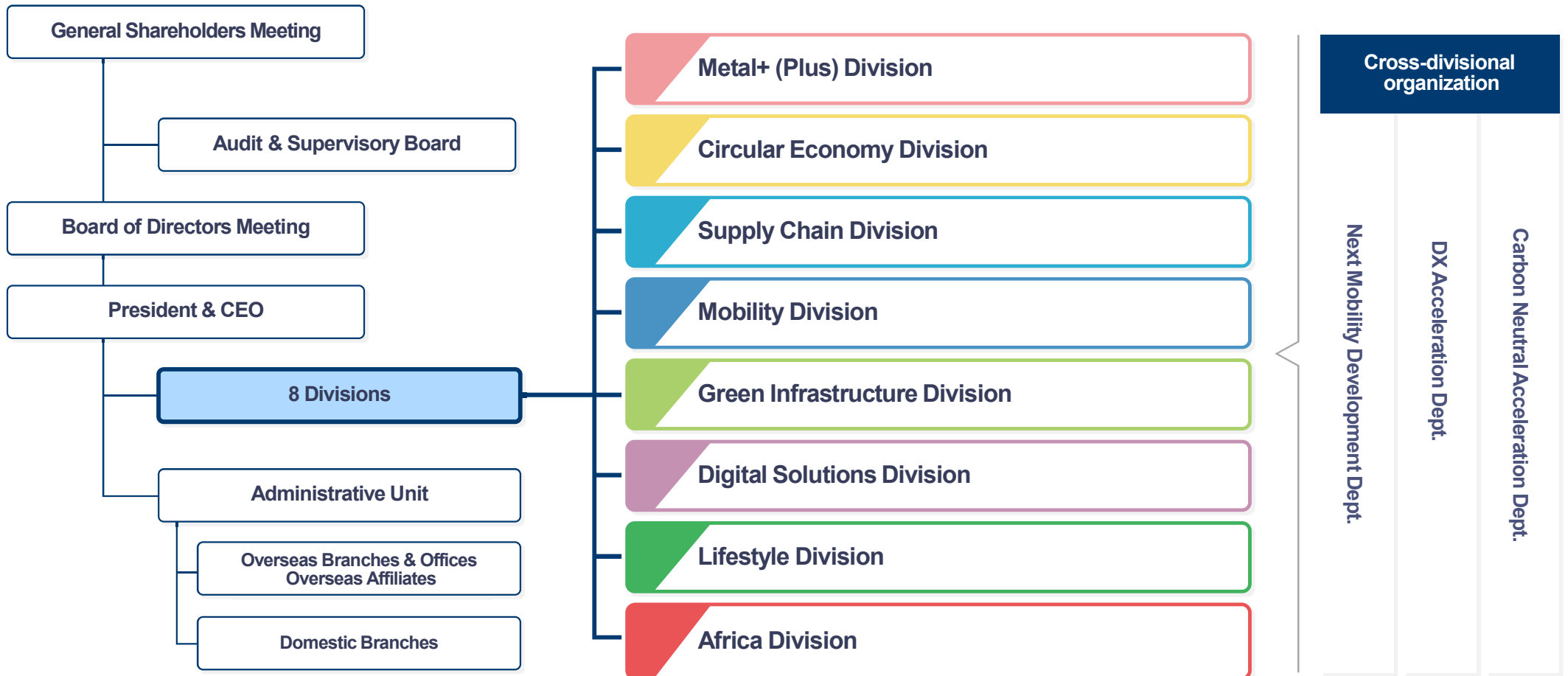
Number of Group Companies	Global network
Number of consolidated companies : 780 subsidiaries, 242 affiliates (includes equity-method affiliates)	Operating businesses in approx. 130 countries

Major Shareholders

Name	Number of shares (Thousands)	Shareholding (%)
TOYOTA MOTOR CORPORATION	76,368	21.69
The Master Trust Bank of Japan, Ltd. (Trust Account)	49,122	13.95
TOYOTA INDUSTRIES CORPORATION	39,365	11.18
Custody Bank of Japan, Ltd. (Trust Account)	19,800	5.62
MUFG Bank, Ltd.	8,098	2.30



ORGANIZATIONAL CHART



CFAO – PRESENCE IN AFRICA

Accelerate being the No. 1 presence in Africa, steadily anticipate change, and contribute to solving Africa's problems and promoting its future development

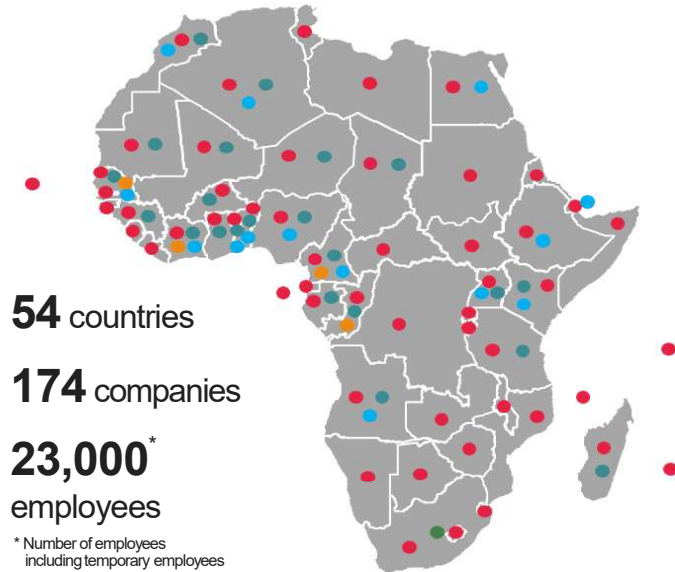
WITH AFRICA FOR AFRICA



over 100 years



170 years history in Africa



Business segments & footprint

Mobility

54

We aim to renew the African vehicle fleet with safer and cleaner mobility solutions. Whenever we operate, we need to move from selling vehicles to providing solutions for everyone.



Green Infra

14

We aim to accelerate green infrastructure development through sustainable, innovative solutions using environment-friendly technologies such as those related to renewable energy resources suited to each country's situation.



Healthcare

23

We are expanding our business areas to include local production, wholesale, and retail of pharmaceutical products.



Consumer

4

We respond to consumer expectations. We will continue to contribute to the development of modern distribution.



AEOLUS – RENEWABLE PLATFORM IN AFRICA



Renewables Energy Expertise

- ❑ 35+ year experience since 1987
- ❑ 5,104MW over 100 projects in 16 countries and regions on 5 continents



Experience & Network in Africa

- ❑ 170+ year history
- ❑ Access to 45 of the 54 countries in Africa
- ❑ 20k+ members in *Genba*

50%



50%

Renewable Energy Platform “With Africa For Africa”

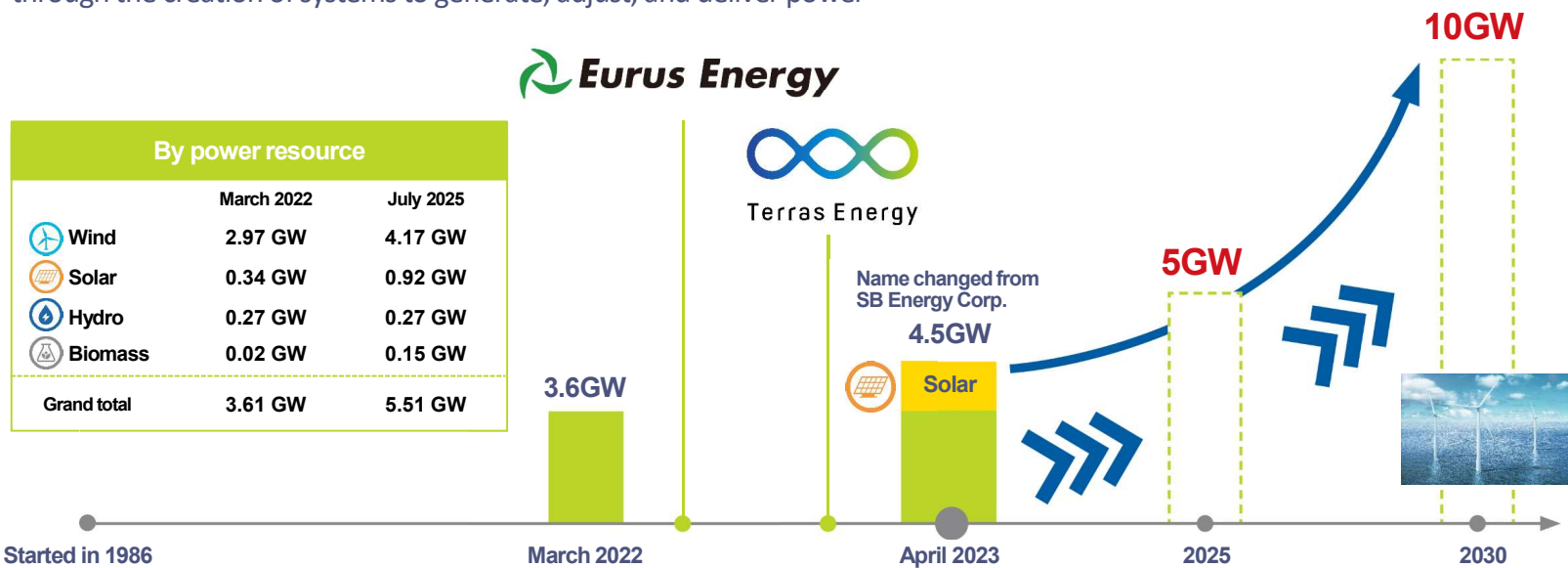


RENEWABLE ENERGY & ENERGY MANAGEMENT STRATEGY



Securing Stable Renewable Energy Supply Sources and Laying the Groundwork to Become a Leading Company

Contributing to a stable and affordable supply of energy through the creation of systems to generate, adjust, and deliver power



Listening to and being close to all voices of the local community, we look to the future of symbiosis



Ishinomaki, Miyagi Prefecture on-site class (Eurus Ishinomaki Wind Farm August 2022)



Lecture at Chosei University, Date City Hokkaido (Eurus Date Kogane Wind Farm November 2022)

Others:
Acceptance of domestic tours (49 cases, 588 people), donations, contribution, etc., to relevant local municipalities, local high schools, and tourism associations



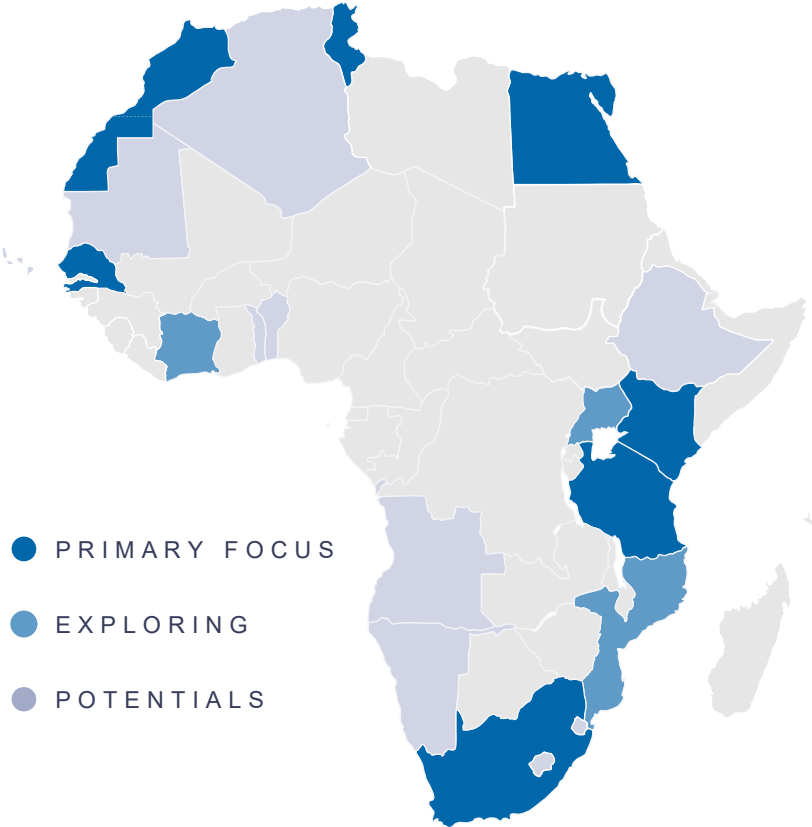
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PROJECTS

Projects in Africa



RENEWABLE ENERGY ACTIVITY IN AFRICA



Existing portfolio

Country	Technology	Gross	Net	Status
EGYPT		262.5MW	105MW	Operation
EGYPT		650MW	260MW	Operation
TUNISIA		50MW	24.5MW	Construction
TUNISIA		50MW	24.5MW	Construction
TUNISIA		100MW	50MW	Awarded
TOTAL		1,112.5MW	464MW	

Prime Focus Technologies

- Onshore Wind
- Solar PV
- BESS

Potential Fields

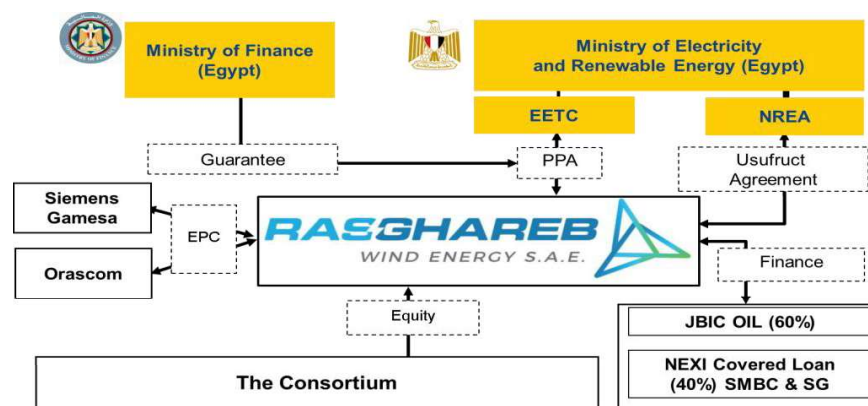
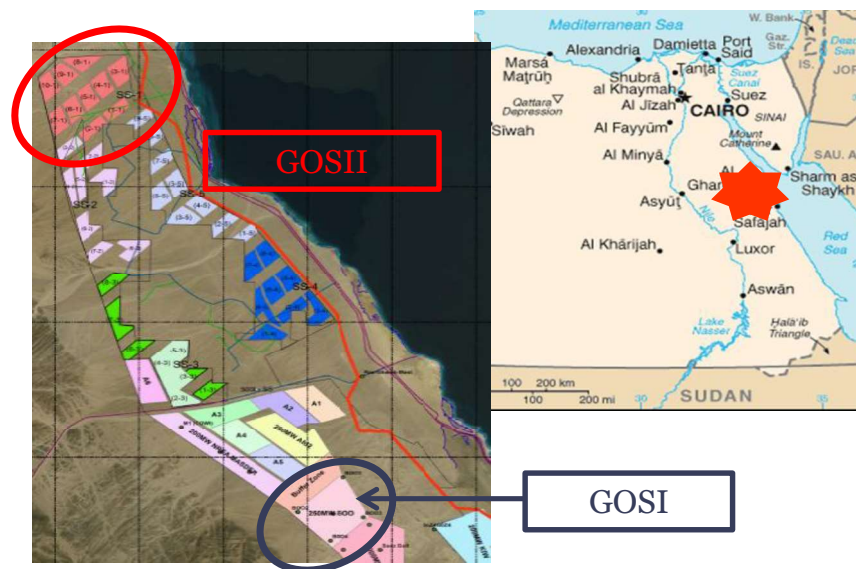
- Geothermal
- Hydropower
- Offshore Wind
- Desalination
- Hydrogen
- E-Mobility



RAS GHAREB WIND 262.5MW (GOS1)



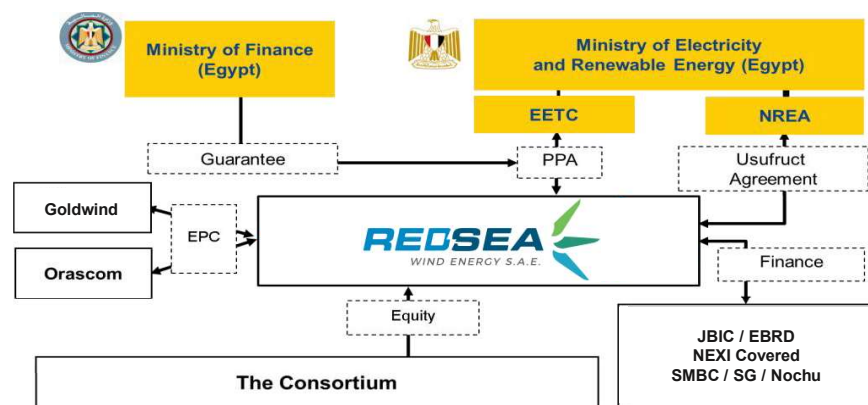
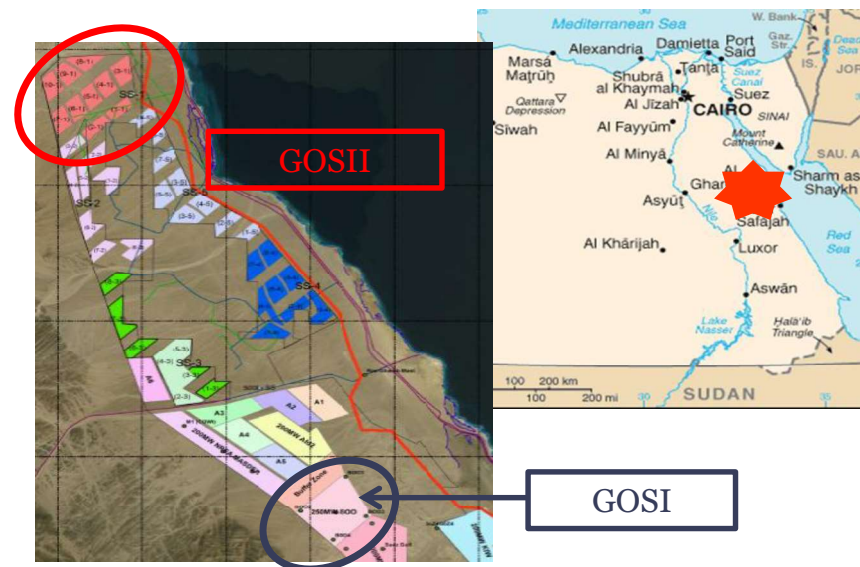
Ras Ghareb Wind Energy	
Capacity	262.5 MW(2.1MW x 125 Turbines)
Total Project Cost	Approx. USD 440 million
Site	Gulf of Suez, Egypt
Partners	Toyota Tsusho Group (40%) ENGIE(40%), Orascom (20%)
Finance	JBIC, NEXI SMBC, SG
Off-taker	Egypt Electricity Transmission Company
PPA	20 years
Financial Close	Dec 2017
COD	Oct 2019



RED SEA WIND 650MW (GOS2)



Red Sea Wind Energy	
Capacity	650 MW (6 MW x 84 + 7,5 MW x 20 turbines)
Total project cost	Approx. USD 780 million
Site	Gulf of Suez, Egypt
Partners	Toyota Tsusho Group (40%) ENGIE(35%), Orascom (25%),
Finance	JBIC, NEXI, EBRD, SMBC, SG, Nochu
Off-taker	Egypt Electricity Transmission Company
PPA	25 years
Financial Close	April 2023
COD	June 2025



TUNISIA – SIDI BOUZID & TOZEUR SOLAR PJ



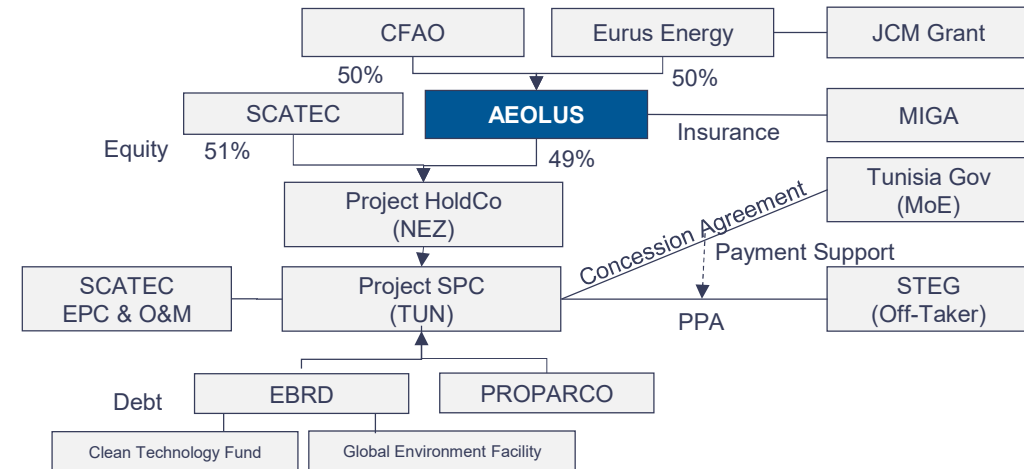
1. Project Outline

	Sidi Bouzid	Tozeur
Capacity	50MW	50MW
Total Cost	79 Mil Euro	
Offtaker	STEG (Société Tunisienne de l'Electricité et du Gaz)	
Term	30 Years	
Consortium	Scatec 51% / Aeolus 49%	
Lender	EBRD / Proparco CTF&GEF Concession Loans mobilized by EBRD	
FC	August 2024	
COD	Q4 2025	

2. Location



3. Project Structure



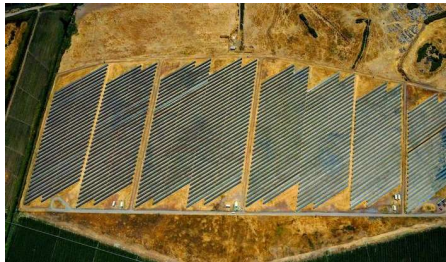
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JCM TRACK RECORD



JCM TRACK RECORD OF TTC GROUP

Adoption Year	Country	Technology	Capacity
2021	Chile	Solar Power Generation	18 MW
2022	Chile	Solar Power Generation	18 MW
2022	Saudi Arabia	Solar Power Generation	119 MW
2022	Philippine	Hydropower Generation	14.5 MW
2023	Tunisia	Solar Power Generation	100 MW
2024	Tunisia	Solar Power Generation	100 MW



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ATTRACTIVENESS OF RENEWABLE ENERGY IN TANZANIA



RICH IN RENEWABLE ENERGY RESOURCES

*Tanzania is rich in diverse renewable energy sources, including **wind and solar**. Attractive investment opportunity for renewable energy could cover high demand for electricity due to population growth and economic development. **JCM could contribute to make the renewable energy IPP in Tanzania happen.***

