



# Asian Development Bank (ADB)

Multilateral bank with regional footprint across Asia and the Pacific



**Non-regional offices**  
 NARO: Washington, DC, USA  
 ERO: Frankfurt, Germany  
 PLCO: Sydney, Australia

**1966**  
 Year of establishment

**AAA**  
 S&P/FitchRatings

**3,000+**  
 Employees globally

**33**  
 Field offices  
 ● ADBHQ  
 ● ADB Field Offices  
 ○ ADB/ PSOD Field Offices

**PROSPEROUS**  
**INCLUSIVE**  
**RESILIENT**  
**SUSTAINABLE**

ASIA AND THE PACIFIC

68 members  
 49 in the region  
 40 borrowing members





# Achieving S2030 Operational Priorities through PSO

*Integrated approach: sector, product, thematic priorities and special initiatives*

-  Addressing remaining poverty and reducing inequalities
-  Accelerating progress in gender equality
-  Tackling climate change, building climate and disaster resilience, and enhancing environmental sustainability
-  Making cities more livable
-  Promoting rural development and food security
-  Strengthening governance and institutional capacity
-  Fostering regional cooperation and integration





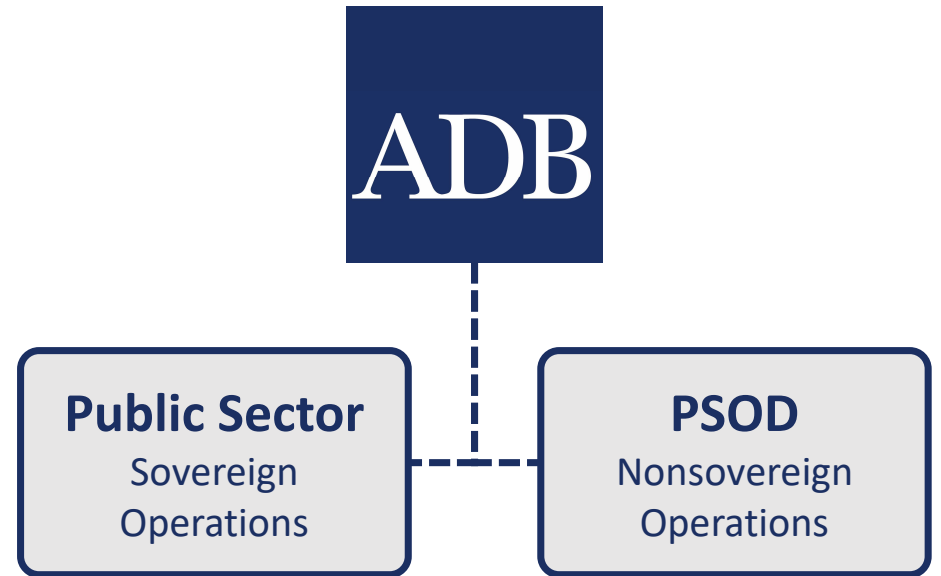
## Private Sector Operations Department (PSOD)

Broadly, ADB has two “financing” departments – Public and Private sector

**PSOD is responsible for all Private sector (or Nonsovereign) financing and investments** - structuring and funding investments across the capital structure in privately held and state-sponsored companies across a wide range of industry sectors throughout developing Asia

- ✓ Emphasis is on **commercially viable transactions** that generate financial returns while also delivering on ADB's organization-wide mission to promote environmentally sustainable and inclusive economic growth

A key objective for PSOD is the **mobilization** of official and commercial cofinancing through trust funds under ADB administration, B Loans, credit enhancement products, and risk transfers





# Product Priority Areas

## Instrument

Debt

## Types

- Direct loans (core financing modality for PSO) >>>
- Debt instruments (e.g. project / green bonds) >>>

## Features

- Foreign and selected local currencies
- Typical tenors of 7 years (corporate) to 15+ years (project)
- Secured or unsecured

Equity

- Listed and unlisted direct equity >>>
- Private Equity Funds (PEF) >>
- Open-ended equity investments (e.g. AIF, CGIF) >

- Direct: growth companies at any stage through IPO (cornerstone or anchor investment)
- PEF: multi-sector and regional funds
- ADB Ventures: early-stage companies focused on new technologies

Guarantees

- Partial credit guarantees (PCG) >>>
- Partial risk guarantees (PRG) >>

- PCG: where other lenders are more efficient in mobilizing local currency or reaching target customers
- PRG: frontier markets

Blended Finance

- Long-term loans at concessional interest rates “blended” with ADB financing >>>

- Whenever donor funds managed by ADB are available
- Applicable for climate mitigation / adaptation or low-income countries

Technical Assistance

- Project preparation TA >>
- Capacity development TA >

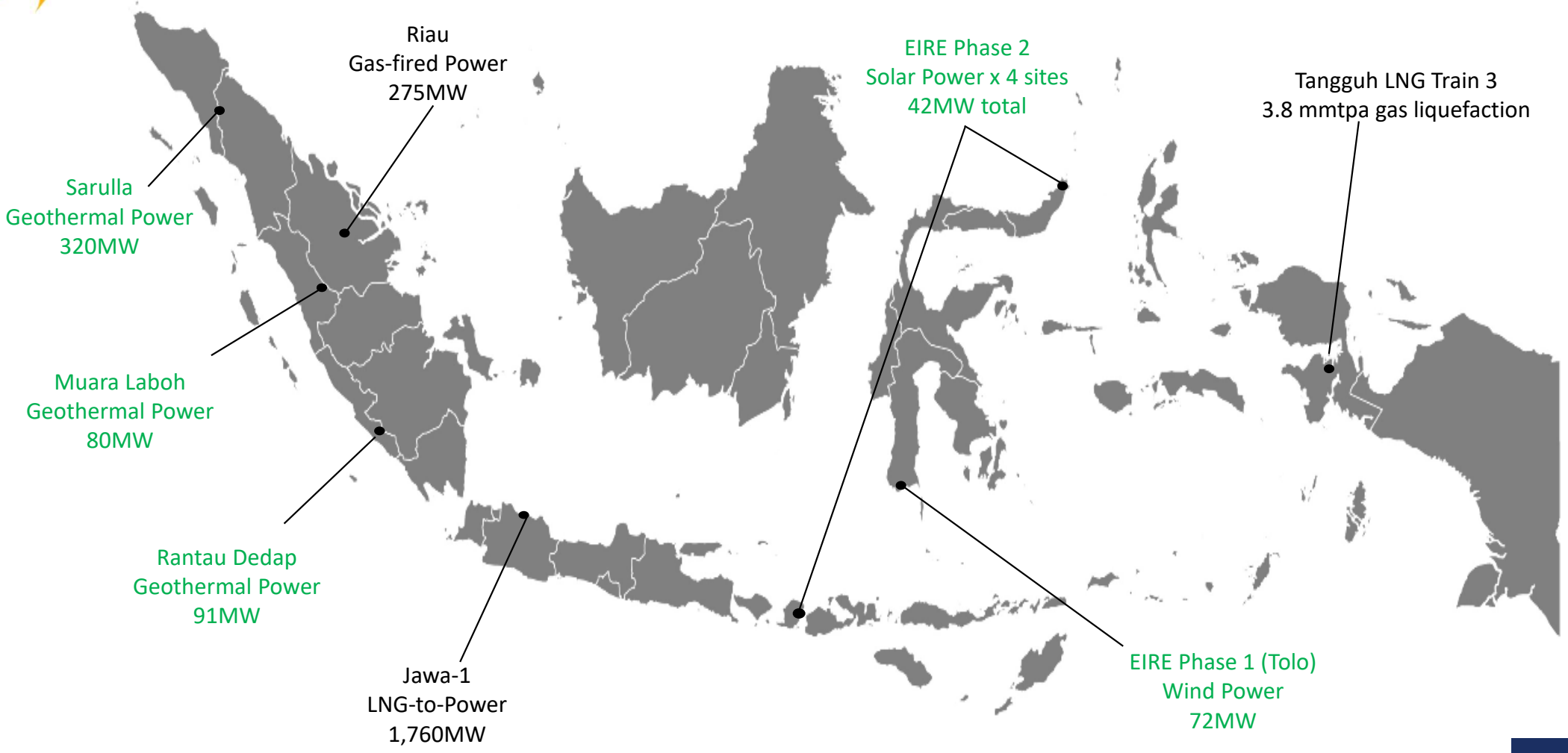
- Enhance corporate governance, environmental and social standards, risk management, gender mainstreaming, etc.
- Develop new products for underserved segments

Legend: >>> High  
>> Medium  
> Low





# ADB non-sovereign power/energy projects in Indonesia since 2014





## Case Studies (geothermal)

### Sarulla 320MW Geothermal Power Project



**Total Project Cost of \$1.6 billion**

**ADB Assistance:** \$250m ADB direct loan; \$80m loan from the Clean Technology Fund<sup>(2)</sup>; \$20m loan from the Canadian Climate Fund for the Private Sector in Asia \*

**Cofinancing:**

- \$479 million in cofinancing from Japan Bank for International Cooperation

**Sponsors:**

- Itochu Corporation, Kyushu Electric Power Company, Ormat International, Medco Power Indonesia

**Development Impacts:**

- Accelerating development of the Indonesia geothermal sector via the financing, implementation, and commissioning of the first geothermal Independent Power Producer (IPP) in Indonesia in over 10 years; avoiding the emission of 1.3 million tons of greenhouse gases (CO2 equivalent) per annum

**Date Approved:** 5 December 2013

**Date Committed:** 28 March 2014

\* Mezzanine Finance

### Muara Laboh 80MW Geothermal Power Project



**Client:** Engie, Sumitomo Corporation, and PT. Supreme Energy

**ADB Assistance:** \$70m loan; \$20m parallel loan from the Leading Asia's Private Sector Infrastructure Fund; and a \$19.25m concessional loan from the Clean Technology Fund (CTF)

**Key Features:**

- The project will develop, operate, and maintain geothermal steam resources and an 80MW power generation unit in the Liki Pinangawan Muara Laboh concession area.
- The development of baseload geothermal power plant and avoidance of carbon emissions will assist the government's efforts to achieve sustainable growth targets through private sector investment.
- Cofinanced by Japan Bank for International Cooperation and NEXI.

**ADB's Value Addition:**

- The concessional finance from CTF motivates developers to complete more challenging exploration programs and reach financial close.
- Demonstrate the bankability of the new geothermal PPA and the replicability of structuring solutions to manage complexities and resource risks presented by geothermal IPPs.

**Date Approved:** 7 December 2016

**Date Committed:** 26 January 2017



# Case Studies (wind & solar)

## Eastern Indonesia Renewable Energy Project (Phase 1)



**Client:** Vena Energy (former Equis)

**ADB Assistance:** \$56.3m loan; \$56.3m loan from the Leading Asia's Private Sector Infrastructure Fund; \$8.1m loan from the Canadian Climate Fund for the Private Sector in Asia II

**Key Features:**

- The project involves the construction and operation of a 72 MW wind power plant in Jeneponto, South Sulawesi, by the Equis Group. The project will be implemented under a 30-year BOT PPA with PLN, the state-owned electric utility company.
- Equis is one of Asia's largest independent infrastructure private equity fund manager with a strong focus on developing renewable energy (RE). The group operates 4.7 GW of RE assets and is the largest RE IPP in Asia and the Pacific.

**ADB's Value Addition:**

- Mobilize all required debt package for one of the first utility-scale wind projects in Indonesia. Indonesia's RE sector has not taken off due to the absence of supporting regulatory mechanisms, but the project will have a positive demonstration effect for the growth of the nascent RE sector.
- ADB's long term loan and the concessional loan from CFPS II will mitigate the risk of wind power and raise the project's financial viability despite the relatively low-tariff environment in Indonesia.
- Play a pivotal role in building a critical mass of first-generation RE project in Indonesia.

**Approval Date:** 29 November 2017

**Commitment Date:** 6 December 2017

## Eastern Indonesia Renewable Energy Project (Phase 2)



**Client:** Vena Energy (former Equis)

**ADB Assistance:** \$12.49m loan; \$21.9m loan from Canadian Climate Fund for the Private Sector in Asia II; \$5.8m loan from Leading Asia's Private Infrastructure Fund

**Key Features:**

- This transaction follows phase 1 of the project where ADB provided financing for a 72 MW wind farm.
- Phase 2 are the first utility-scale solar PV plants by the private sector in Indonesia. It consists of a 21 MW solar PV power plant in Likupang, North Sulawesi, and three 7 MW solar PV power plants in Lombok, West Nusa Tenggara. These solar power plants will supply energy to PLN, Indonesia's national power utility.

**ADB's Value Addition:**

- Mobilize all required debt package for the first utility-scale solar PV projects in Indonesia. Indonesia's RE sector has not taken off due to the absence of supporting regulatory mechanisms, but the project will have a positive demonstration effect for the growth of the nascent RE sector.
- ADB's long term loan and the concessional loan from CFPS II will mitigate the risk of solar power and raise the project's financial viability despite the relatively low-tariff environment in Indonesia.
- Play a pivotal role in building a critical mass of first-generation RE project in Indonesia.

**Approval Date:** 11 April 2018

**Commitment Date:** 19 April 2018



# What is next?

## Opportunities and challenges

### 1. Renewable Energy and Waste-to-Energy

- Impacts from COVID-19 crisis are relatively light compared to other sectors.
- Private Sector investors are still keen to invest in these sectors as long as the economics and risk allocation regime are fair and predictable.
- Crucial to produce a investable/bankable set of template structure and contracts (e.g. PPA) to enhance investor/lender confidence and predictability.
- Given extensive trackrecord of ADB-PSOD in financing IPPs in Indonesia, PSOD can provide inputs.

### [2. Transport

- Given the logistical challenges of being a country with 17,000 islands, there is a lot to be done in transport sector, especially seaports and airports.
- Greater involvement of private sector investors by proliferating well-structured PPPs can bring efficiency in accumulating the much needed infrastructure while expediting the transition to low emission transportation modes.
- However, business viability of the sector is being severely hampered by COVID-19 crisis.]